

## Kristine M. Schmidt

Kristine Schmidt was elected to the NERC Board of Trustees in February 2023. She serves on the Finance and Audit, Nominating, and Regulatory Oversight Committees.

Ms. Schmidt has more than 40 years' professional experience across all parts of the electricity value chain and is recognized for her transformational, collaborative, strategic growth, and outcome-based leadership. Previously, Ms. Schmidt was appointed to the Boards of PG&E Corporation and its utility from April 2019 through July 2020 during the companies' historic bankruptcy, federal criminal probation, continued threat of massive wildfires, and executive leadership turnover. During this particularly difficult and challenging time, she chaired the Compliance & Public Policy Committee and served on the Audit, Nominating, and Governance, and Safety and Nuclear Oversight Committees. The PG&E Boards successfully accomplished their tasks of navigating political turbulent waters, settling billions of dollars in liabilities, restructuring the companies' financial capacity, and realigning the companies' strategic intent upon bankruptcy exit.

Throughout her career, Ms. Schmidt has developed extensive skills in corporate strategy, government and public policy, and business-to-business partnerships, while possessing a deep understanding of the technical operations and economics of electricity production, transmission, distribution, and retail services. Ms. Schmidt's corporate successes include: being a transitional CEO for a construction company through a private equity acquisition and overseeing the company-wide integration efforts and laying the strategic platform groundwork to scale growth; and, transforming a transmission start-up development team into a fully functional operating company that deployed ~\$500MM of infrastructure capital building. Additionally, Ms. Schmidt served as an energy industry analyst and commission advisor at the Federal Energy Regulatory Commission.

Ms. Schmidt has served as a member of the Western Energy Imbalance Market Governing Body, including serving as the chair of the inaugural year and the five-member board with governance responsibility over the wholesale energy imbalance market in the western region of the United States. She has also served on several industry and community-based organizations' Boards of Directors, including the GridWise Alliance, Advancing Women in Energy, the 2020 Women on Boards Dallas-Fort Worth Chapter (as co-chair), and the Saint Paul Heritage and Festival Foundation. Ms. Schmidt is currently a Village of Windsor (WI) Board of Trustees member, sits on the Village's emergency management committee and plan commission, and chairs the parks committee.

Ms. Schmidt earned a bachelor's degree in English Literature from the University of Wisconsin-Madison; a master's degree in Business Administration from the University of Minnesota; and a master's degree in Public Policy from Georgetown University.